## At a Glance

## **Five-year summary**

		2021	2020	2019	2018	2017
Sales revenues <sup>1</sup>	in EUR mn	35,555	16,550	23,461	22,930	20,222
Operating Result	in EUR mn	5,065	1,050	3,582	3,524	1,732
Profit before tax	in EUR mn	4,870	875	3,453	3,298	1,486
Taxes on income and profit	in EUR mn	(2,066)	603	(1,306)	(1,305)	(634)
Net income for the year	in EUR mn	2,804	1,478	2,147	1,993	853
Net income attributable to stockholders of the parent	in EUR mn	2,093	1,258	1,678	1,438	435
Clean CCS Operating Result <sup>2</sup>	in EUR mn	5,961	1,686	3,536	3,646	2,958
Clean CCS net income <sup>2</sup>	in EUR mn	3,710	1,026	2,121	2,108	2,035
Clean CCS net income attributable to stockholders of the parent <sup>2</sup>	in EUR mn	2,866	679	1,624	1,594	1,624
Balance sheet total	in EUR mn	53,798	49,271	40,375	36,961	31,576
Equity	in EUR mn	21,996	19,899	16,863	15,342	14,334
Net debt excluding leases	in EUR mn	4,771	8,130	3,632	1,726	1,713
Net debt including leases	in EUR mn	5,962	9,347	4,686	2,014	2,005
Average capital employed	in EUR mn	29,366	21,555	19,923	16,850	15,550
Cash flow from operating activities excl. net working capital effects	in EUR mn	8,897	2,786	4,264	4,223	3,871
Cash flow from operating activities	in EUR mn	7,017	3,137	4,056	4,396	3,448
Capital expenditure	in EUR mn	2,691	6,048	4,916	3,676	3,376
Organic capital expenditure <sup>3</sup>	in EUR mn	2,650	1,884	2,251	1,893	1,636
Free cash flow before dividends	in EUR mn	5,196	(2,811)	(583)	1,043	1,681
Organic Free cash flow before dividends <sup>4</sup>	in EUR mn	4,536	1,273	2,119	2,495	1,862
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Return On Average Capital Employed (ROACE)	in %	10	8	11	12	6
Clean CCS ROACE <sup>2</sup>	in %	13	5	11	13	14
Return On Equity (ROE)	in %	13	9	13	14	6
Equity ratio	in %	41	40	42	42	45
Gearing ratio exluding leases	in %	22	41	22	11	12
Leverage ratio	in %	21	32	22	12	12
Earnings Per Share (EPS)	in EUR	6.40	3.85	5.14	4.40	1.33
Clean CCS EPS <sup>2</sup>	in EUR	8.77	2.08	4.97	4.88	4.97
Cash flow per share <sup>5</sup>	in EUR	21.47	9.60	12.42	13.46	10.56
Dividend Per Share (DPS) <sup>6</sup>	in EUR	2.30	1.85	1.75	1.75	1.50
Payout ratio	in %	36	48	34	40	113
Employees as of December 31		22,434	25,291	19,845	20,231	20,721
Production	in kboe/d	486	463	487	427	348
Production cost	in USD/boe	6.67	6.58	6.61	7.01	8.79
Fuels and other sales volumes Europe <sup>7</sup>	in mn t	16	15	19	18	18
Natural gas sales volumes	in TWh	196	164	137	114	113
Polyolefin sales volumes <sup>7</sup>	in mn t	5.93	5.95	5.59	5.27	5.06
Utilization rate steam crackers Europe <sup>7</sup>	in %	90	73	93	94	86
	in mn hours					
Lost-Time Injury Rate (LTIR)	worked	0.57	0.32	0.34	0.30	0.34

<sup>&</sup>lt;sup>1</sup> Sales revenues excluding petroleum excise tax

<sup>&</sup>lt;sup>2</sup> Adjusted for special items and CCS effects; further information can be found in Note 4 – Segment Reporting – of the Consolidated Financial Statements

<sup>&</sup>lt;sup>3</sup> Organic capital expenditure is defined as capital expenditure including capitalized Exploration and Appraisal expenditure excluding acquisitions and contingent considerations.

<sup>&</sup>lt;sup>4</sup> Organic free cash flow before dividends is cash flow from operating activities less cash flow from investing activities excluding disposals and material inorganic cash flow components (e.g., acquisitions)

<sup>&</sup>lt;sup>5</sup> Cash flow from operating activities

<sup>&</sup>lt;sup>6</sup> 2021: as proposed by the Executive Board and confirmed by the Supervisory Board, subject to confirmation by the Annual General Meeting 2022

<sup>&</sup>lt;sup>7</sup> As of Q1/21 the Downstream segment was split in Refining & Marketing and Chemicals & Materials. For comparison only, figures for the previous years are shown in the new structure.